

THE PERFORMANCE OF BANK ISLAM MALAYSIA BERHAD IN HISTORICAL PERSPECTIVE

A Master Project submitted to the Graduate School in partial fulfillment
of the requirement for the degree
Master of Science (Management)
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By
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**Sekolah Siswazah
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ABSTRAK

Penubuhan Bank Islam Malaysia Berhad **pada** tahun 1983 telah **memberi** satu semangat baru kepada sistem kewangan di negara ini. Golongan Islam secara majoritinya mengharapkan sesuatu daripada pelaksanaan bank ini. Mereka berharap bank Islam perlu memainkan peranan bukan sahaja untuk mendapatkan keuntungan, tetapi **juga** peranannya untuk berbakti kepada ummah khususnya dan kepada negara amnya.

Kajian ini adalah satu kajian analitikal **tentang** prestasi bank Islam ini sejak dari mula ianya ditubuhkan. Fokus utama kajian ini ialah kepada pengurusan **aset** dan liabiliti yang telah dilaksanakan selama masa kajian tersebut. Bank ini didapati telah menunjukkan prestasi yang baik sebagai sebuah institusi Islam yang **hidup** bersaing di dalam sistem kewangan **moden**. Bank Islam ini telah berkembang maju walaupun terpaksa menghadapi berbagai bentuk keadaan ekonomi, terutamanya kegawatan ekonomi akhir-akhir ini.

Namun begitu, untuk terus maju dan bersaing dengan bank-bank konvensional, bank Islam perlu terus **memberi** prestasi baik yang

menyakinkan dengan **norma-norma** akauntabiliti Islam yang kukuh. Bank Islam perlu dapat meyakinkan orang ramai bahawa sistem perbankan Islam adalah yang terbaik dan paling praktikal sebagai satu sistem alternatif kepada sistem kewangan yang sedia **ada**.

ABSTRACT

Establishment of Bank Islam Malaysia Berhad in the country in 1983 was a great booster to the Islamic financial system. To the Muslims in majority, a lot of things were expected from the operation of the bank. They hope to see that the Islamic bank should play its roles, not only to run a banking business for profits, but also to serve the Muslims in particular, the nation at large, in Islamic ways.

This study provides an analytical review on the performance of the bank right from its inception until June **1998**. The main focus of the study is placed on the management of assets and liabilities of the bank over the years. It is observed that the bank has performed creditably well as an Islamic institution within the competitive framework of the Malaysian modern financial system, which is based on conventional norms. Despite the variability of economic situations, especially the economic turmoil of the late, the Bank Islam has been able to sustain and grow.

Nevertheless, to survive, and to compete with the existing and more established conventional banks, Bank Islam has to show good and convincing performance with its Islamic accountability norms. The bank

should win people's trust and prove that Islamic banking system is indeed the best and most practical as an alternative financial system.

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CHAPTER 1

BACKGROUND AND CONTEXT OF PROBLEM

1.1 INTRODUCTION

When modern banking system was first introduced in Muslim countries in the late 19th century by the imperial powers, its function was mainly to cater to import-export requirements of the foreign business. Not many of local Muslim communities were involved in banking activities. The banks were generally confined to the capital cities and the local population largely remained untouched by the banking system.

However, with the passage of time, and the expansion of economic and financial activities, it was impossible to avoid one's business relations with the banks. This led to the establishment of many local banks to cater to the needs of ever expanding and complex business activities. Governments, businesses and individuals began to transact business with the banks, with or without liking it. Muslim community has realised that the banking system that has been introduced was interest-based which is

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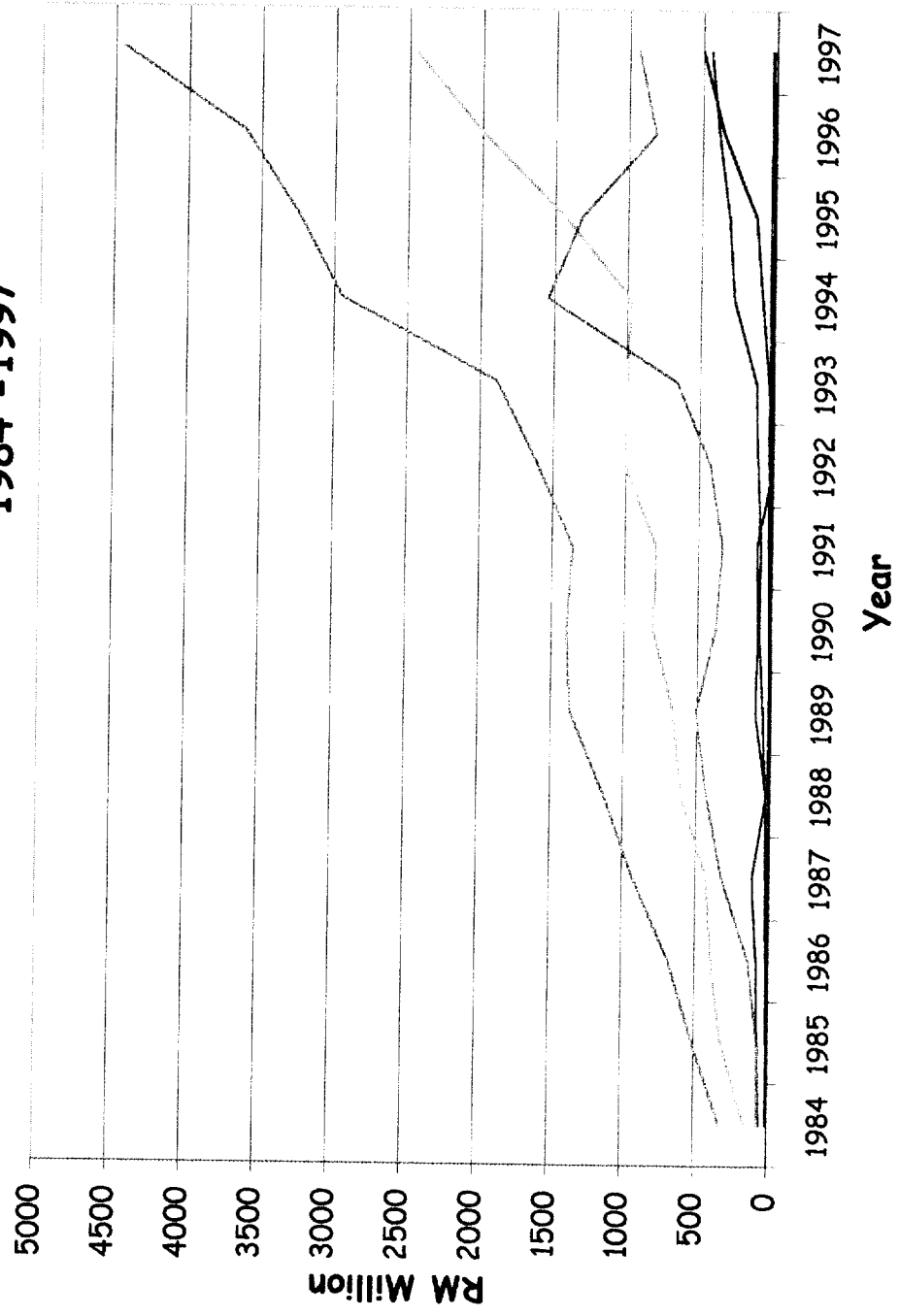
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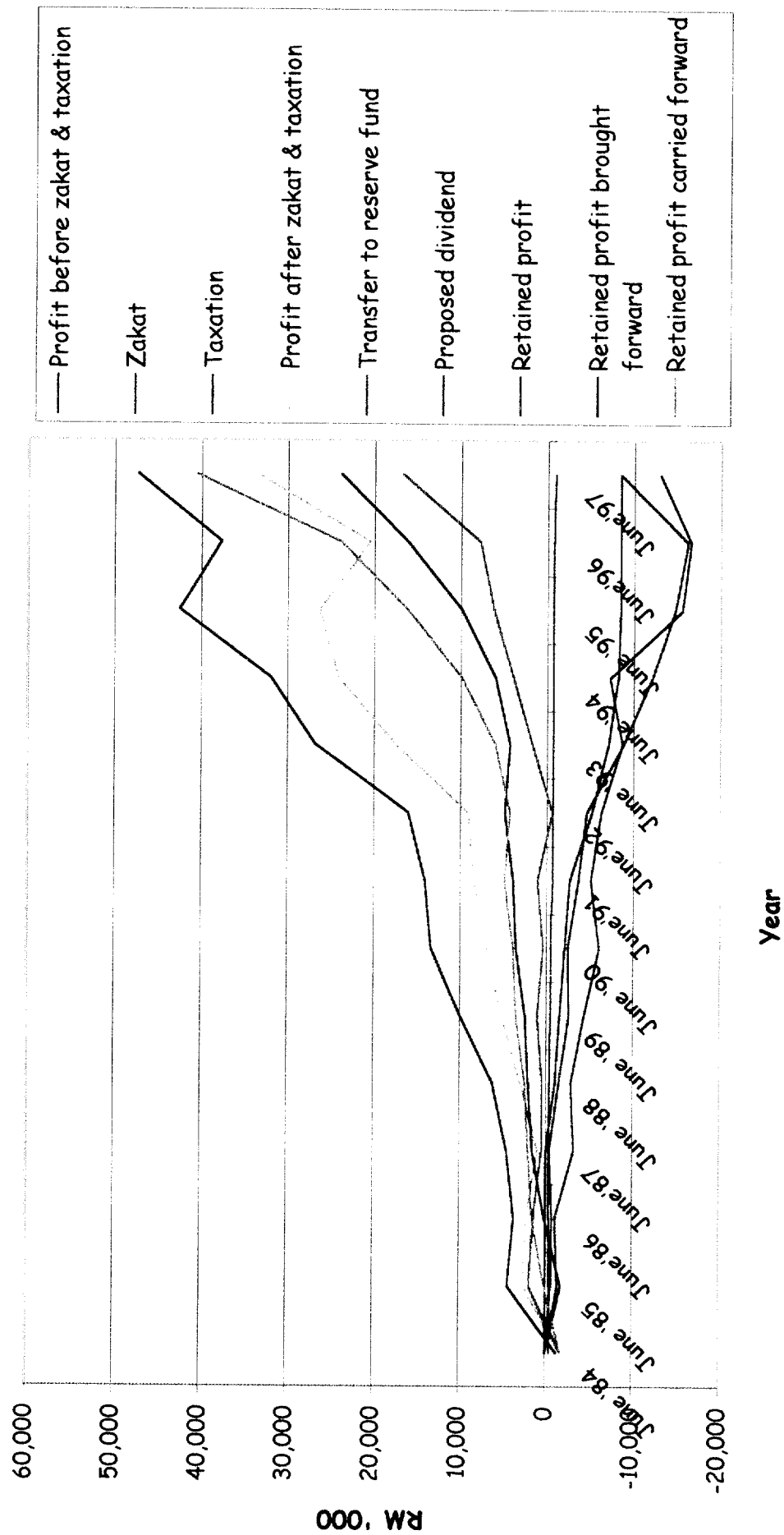
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Year

— Cash & Balances	
— Stock of Commodities	
— Financing of Customers	
— Bills Receivable	
— Statutory Deposits with BN	
— Other Investments	
— Fixed Assets	
— Other Assets	
— TOTAL	



**Appendix A3: Trend of Profit and Loss Account
1984 -1997**



Appendix B: Syndication of Bank Islam Malaysia Berhad

Bank Islam Malaysia berhad has successfully syndicated various financing packages in various capacities as revealed in its Corporate Financing portfolio as follows:

- Joint Lead Manager to Al-Musharakah Financing with participating Certificate Issuance Facility of RM 600 million for Sarawak Shell Berhad.
- Lead Manager to the Al-Bai Bithaman Ajil Financing with Notes Issuance Facility of RM 125 million for Shell MDS (Malaysia) Sdn. Bhd.
- Arranger to RM 2.2 billion Syndicated Al-Bai Bithaman Ajil Financing with Notes Issuance Facility for K.L. International Airport Berhad for the 1996 financial requirement.
- Joint-arranger to 2.2 billion Syndicated Al-Bai Bithaman Ajil with Notes Issuance Facility for K.L. International Airport Berhad for the 1997 requirement.

- Lead Manager to the Issuance of Islamic Debt Securities of Petronas Gas Berhad amounting to RM 800 million.
- Co-manager to the Issuance of RM 300 million Islamic Debt Securities for Petronas Dagangan Berhad.
- Co-manager to Syndicated Al-Bai Bithaman Ajil RM 200 million for Lebuhraya Shapadu Sdn Bhn.
- Co-manager to Syndicated Al-Bai Bithaman Ajil of Rm 160 million for Miri Port Authority.
- Manager to RM 65 million Syndicated Al-Bai Bithaman Ajil Facility for Chase Perdana Berhad.
- Arranger to RM 45 million Syndicated Al-Bai Bithaman Ajil Facility for Shell MDS (Malaysia) Sdn. Bhd.
- Co-arranger and Shariah Advisor to RM 1.0 billion Istisna'/Ijarah Project Financing Facilities for Projek Usahasama Transit Ringan Automatik Sdn. Bhd. ("PUTRA").

APPENDIX C

BALANCE SHEETS AND PROFIT AND LOSS ACCOUNTS OF BANK ISLAM MALAYSIA BERHAD

Balance Sheet As At 30th June, 1985

	<u>Notes</u>	<u>The Bank</u>	<u>The Group</u>
		<u>1985</u> \$	<u>1984</u> \$
ASSETS			
Cash and balances with banks and agents		8,873,607	8,671,573
Stock of commodities		75,009,811	75,009,811
Financing and investment of customers	2	321,971,586	161,111,062
Bills receivable		323,880	1,134,865
Other assets		4,357,951	1,553,541
Statutory deposit with Bank Negara Malaysia		15,727,000	11,610,000
Investments	3	71,719,128	73,237,170
Investments in subsidiaries	4	6,125,000	-
Due from subsidiaries		8,073,732	-
Fixed assets	5	1,760,607	7,563,975
Intangible assets	6	290,924	655,638
TOTAL ASSETS BEFORE CONTRA ITEMS		<u>514,233,226</u>	<u>325,533,002</u>
LIABILITIES OF CUSTOMERS FOR ACCEPTANCES, GUARANTEES AND OTHER OBLIGATIONS PER CONTRA		<u>264,561,798</u>	<u>225,134,681</u>
		<u>778,795,024</u>	<u>550,667,683</u>
LIABILITIES			
Current, savings, investment and other deposits of customers		410,224,204	241,355,187
Deposits from subsidiaries		10,624,796	-
Deposits and balances of banks		67,000	67,000
Bills payable		2,703,866	2,385,531
Other liabilities		9,523,619	3,662,652
		<u>433,143,485</u>	<u>247,403,370</u>
SHAREHOLDERS' FUNDS			
Share capital	7	79,900,000	79,900,000
Reserves	8	789,741	(1,770,368)
		<u>80,689,741</u>	<u>78,129,632</u>
MINORITY INTEREST		-	4,900,000
DEFERRED TAXATION	9	400,000	-
TOTAL LIABILITIES AND SHAREHOLDERS' FUNDS BEFORE CONTRA ITEMS		<u>514,233,226</u>	<u>325,533,002</u>
ACCEPTANCES, GUARANTEES AND OTHER OBLIGATIONS PER CONTRA		<u>264,561,798</u>	<u>225,134,681</u>
		<u>778,795,024</u>	<u>550,667,683</u>



Balance Sheets

As At 30th June 1987

	Note	Group 1987 \$	1986 \$	Bank 1987 \$	1986 \$
ASSETS					
Cash and balances with bank and agents		10,933,496	16,448,771	10,927,725	16,447,235
Stock of commodities	1(m)	120,877,575	89,227,278	120,877,575	89,227,278
Financing and investment of customers	2	428,589,926	395,329,505	428,589,926	395,329,505
Bills receivable		1,161,363	1,323,477	1,161,363	1,323,477
Other assets	3	3,586,049	3,485,112	3,225,040	3,337,088
Statutory deposit with Bank Negara Malaysia		27,429,000	20,273,000	27,429,000	20,273,000
Investments	4	317,997,877	137,187,372	315,415,120	135,716,932
Investments in subsidiaries	5	—	—	8,125,000	6,125,000
Due from subsidiaries		—	—	13,694,926	11,735,066
Fixed assets	6	13,225,109	13,990,150	2,875,349	3,371,008
Intangible assets	7	96,702	193,403	—	—
TOTAL ASSETS BEFORE CONTRA ITEMS		923,897,097	677,458,068	932,321,024	682,885,589
LIABILITIES OF CUSTOMERS FOR ACCEPTANCES, GUARANTEES AND OTHER OBLIGATIONS PER CONTRA					
		290,701,498	184,937,706	290,701,498	184,937,706
		<u>1,214,598,595</u>	<u>862,395,774</u>	<u>1,223,022,522</u>	<u>867,823,295</u>

The notes on pages 50 to 57 form an integral part of these accounts.
Auditors' report on page 45.



		Group		Bank	
	Note	1987	1986	1987	1986
		\$	\$	\$	\$
LIABILITIES					
Current, savings, investment and other deposits of customers		809,147,302	566,907,457	809,147,302	566,907,457
Deposits from subsidiaries		—	—	16,535,472	11,447,288
Taxation		2,912,042	1,612,042	2,900,000	1,600,000
Zakat payable		382,559	400,944	380,945	376,668
Bills payable		4,710,563	7,634,286	4,774,313	7,634,286
Other liabilities	8	13,538,320	11,695,081	11,965,243	11,144,859
Loan	9	1,000,000	1,000,000	—	—
		<u>831,690,786</u>	<u>589,249,810</u>	<u>845,703,275</u>	<u>599,110,558</u>
SHAREHOLDERS' FUNDS					
Share capital	10	79,900,000	79,900,000	79,900,000	79,900,000
Reserves	11	657,694	1,471,055	3,917,749	2,975,031
		<u>80,557,694</u>	<u>81,371,055</u>	<u>83,817,749</u>	<u>82,875,031</u>
TAKAFUL FUNDS					
Family Takaful Fund	12	1,609,990	575,284	—	—
General Takaful Fund	13	2,621,665	744,379	—	—
		<u>4,231,655</u>	<u>1,319,663</u>	<u>—</u>	<u>—</u>
MINORITY INTEREST		4,616,962	4,617,540	—	—
DEFERRED TAXATION	14	<u>2,800,000</u>	<u>900,000</u>	<u>2,800,000</u>	<u>900,000</u>
TOTAL LIABILITIES TAKAFUL AND SHAREHOLDERS' FUNDS BEFORE CONTRA ITEMS					
		923,897,097	677,458,068	932,321,024	682,885,589
ACCEPTANCES, GUARANTEES AND OTHER OBLIGATIONS PER CONTRA					
		290,701,498	184,937,706	290,701,498	184,937,706
		<u>1,214,598,595</u>	<u>862,395,774</u>	<u>1,223,022,522</u>	<u>867,823,295</u>

The notes on pages 50 to 57 form an integral part of these accounts.
Auditors' report on page 45.

BALANCE SHEET AS AT 30TH JUNE 1989



		Group		Bank	
	Note	1989 \$'000	1988 \$'000	1989 \$'000	1988 \$'000
ASSETS					
Cash and balances with banks and agents		15,621	14,770	15,602	14,764
Stock of commodities	2(m)	110,162	29,504	110,162	29,504
Investments	3	513,870	437,826	507,841	432,452
Financing of customers	4	670,989	611,143	666,056	609,374
Bills receivable		4,381	2,057	4,381	2,057
Statutory reserve with Bank Negara Malaysia		56,411	35,799	56,411	35,799
Subsidiaries	5	-	-	-	2,475
Fixed assets	6	10,923	12,483	2,265	2,106
Other assets	7	6,348	6,075	5,623	5,424
TOTAL ASSETS		1,388,705	1,149,657	1,368,341	1,133,955
LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
LIABILITIES					
Deposit from customers	8	1,229,205	1,022,231	1,229,205	1,022,231
Deposits and balances of banks and agents		29	-	29	-
Bills payable		11,680	7,148	11,680	7,148
Other liabilities	9	40,095	23,805	28,539	18,826
Loan	10	1,000	1,000	-	-
Subsidiaries	5	-	-	9,512	-
		1,282,009	1,054,184	1,278,965	1,048,205
SHAREHOLDERS' FUNDS					
Share capital	11	79,900	79,900	79,900	79,900
Reserves	12	4,780	1,817	9,476	5,850
		84,680	81,717	89,376	85,750
TAKAFUL FUNDS					
Family Takaful Fund	13	8,491	3,568	-	-
General Takaful Fund	14	8,090	5,401	-	-
Group Family Takaful Fund	15	220	-	-	-
		16,801	8,969	-	-
MINORITY INTEREST		5,215	4,787	-	-
TOTAL LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS		1,388,705	1,149,657	1,368,341	1,133,955
COMMITMENTS AND CONTINGENCIES	23	325,173	109,719	325,173	109,719

The notes on pages 48 to 59 form an integral part of these accounts. Auditors' report on page 44.

BALANCE SHEET AS AT 30TH JUNE 1991

	Note	Group 1991 \$'000	1990 \$'000	Bank 1991 \$'000	1990 \$'000
ASSETS					
Cash and balances with banks and agents		24,725	15,847	24,604	15,762
Stock of commodities	3(m)	105,678	92,430	105,678	92,430
Investments	4	353,692	391,007	337,263	379,069
Financing of customers	5	808,152	817,398	789,307	807,818
Bills receivable		2,570	3,704	2,570	3,704
Statutory deposit with Bank Negara Malaysia		78,104	84,577	78,104	84,577
Fixed assets	7	11,383	10,975	4,388	3,094
Other assets	8	16,087	9,989	15,258	9,797
TOTAL ASSETS		1,400,391	1,425,927	1,357,172	1,396,251
LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
LIABILITIES					
Deposits from customers	9	1,175,139	1,220,944	1,175,139	1,220,944
Deposits and balances of banks and agents		363	202	363	202
Bills payable		13,896	28,964	13,896	28,964
Other liabilities	10	71,945	55,572	43,416	36,306
Loan	11	1,000	1,000	-	-
Subsidiaries	6	-	-	24,974	17,439
		1,262,343	1,306,682	1,257,788	1,303,855
SHAREHOLDERS' FUNDS					
Share capital	12	82,273	80,097	82,273	80,097
Reserves	13	16,303	9,570	17,111	12,299
		98,576	89,667	99,384	92,396
TAKAFUL FUNDS					
Family Takaful Fund	14	20,662	14,395	-	-
General Takaful Fund	15	11,812	9,274	-	-
Group Family Takaful Fund	16	811	389	-	-
		33,285	24,058	-	-
MINORITY INTEREST					
		6,187	5,520	-	-
TOTAL LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS		1,400,391	1,425,927	1,357,172	1,396,251
COMMITMENTS AND CONTINGENCIES					
	25	684,893	296,532	684,893	296,532

The accompanying notes are an integral part of this balance sheet.

BALANCE SHEETS As At 30 JUNE 1993

	Note	Group		Bank	
		1993	1992	1993	1992
		RM 000	RM 000	RM 000	RM 000
ASSETS					
Cash and balances with banks and agents		34,769	27,703	34,565	27,645
Stock of commodities	3(m)	37,347	550	37,347	550
Investments	4	754,421	469,655	658,919	428,110
Financing of customers	5	1,014,104	1,031,185	996,473	1,012,185
Bills receivable		11,554	12,138	11,554	12,138
Statutory deposit with Bank Negara Malaysia		122,128	105,760	122,128	105,760
Fixed assets	6	21,445	15,591	15,376	8,670
Intangible assets	7	398	531	-	-
Other assets	8	13,222	12,798	11,064	12,481
Subsidiaries	12	-	-	3,190	-
TOTAL ASSETS		2,009,088	1,676,211	1,890,616	1,607,839
LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
LIABILITIES					
Deposits from customers	9	1,611,682	1,320,509	1,611,682	1,320,509
Deposits and balances of banks and agents		490	1,336	490	1,336
Bills payable		23,398	32,700	23,398	32,700
Other liabilities	10	108,988	85,899	58,731	47,363
Loan	11	700	800	-	-
Subsidiaries	12	-	-	-	20,097
		1,745,258	1,441,244	1,694,301	1,422,005
SHAREHOLDERS' FUNDS					
Share capital	13	133,405	133,405	133,405	133,405
Reserves	14	68,717	53,826	62,910	52,429
		202,122	187,231	196,315	185,834
TAKAFUL FUNDS					
Family Takaful Fund	15	39,069	28,953	-	-
General Takaful Fund	16	17,522	11,312	-	-
Group Family Takaful Fund	17	1,577	1,100	-	-
		58,168	41,365	-	-
MINORITY INTEREST					
		3,540	5,011	-	-
TOTAL LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS		2,009,088	1,676,211	1,890,616	1,607,839
COMMITMENTS AND CONTINGENCIES					
	25	672,386	957,071	672,386	957,071

The accompanying notes are an integral part of these balance sheets.

B

BALANCE SHEETS
AS AT 30 JUNE 1995

		Group		Bank	
	Note	1995 RM'000	1994 RM'000	1995 RM'000	1994 RM'000
ASSETS					
Cash and balances with banks and agents		60,801	52,958	56,743	51,917
Deposits and placements with financial institutions	4	73,604	32,600	73,604	32,600
Stock of commodities	3(m)	5,700	4,098	5,700	4,098
Dealing securities	5	171,161	40,728	162,323	37,904
Investment securities	6	1,276,231	1,559,199	1,147,961	1,508,176
Financing of customers	7	1,465,083	1,005,803	1,439,664	976,989
Bills receivable		6,956	13,300	6,956	13,300
Statutory deposits with Bank Negara Malaysia	8	312,819	273,311	312,819	273,311
Fixed assets	9	39,864	38,661	33,359	32,603
Intangible assets	10	1,515	563	—	—
Other assets	11	28,593	25,089	9,194	17,894
TOTAL ASSETS		<u>3,442,327</u>	<u>3,046,310</u>	<u>3,248,323</u>	<u>2,948,792</u>
LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
LIABILITIES					
Deposits from customers	12	2,865,963	2,547,799	2,865,963	2,547,799
Deposits and placements of banks and other financial institutions	13	3,768	3,157	3,768	3,157
Bills payable		26,296	41,581	26,296	41,581
Other liabilities	14	176,697	146,681	95,109	69,965
Loan	15	600	700	—	—
Subsidiaries	16	—	—	23,975	74,006
		<u>3,073,324</u>	<u>2,739,918</u>	<u>3,015,111</u>	<u>2,736,508</u>
SHAREHOLDERS' FUNDS					
Share capital	17	133,405	133,405	133,405	133,405
Reserves	18	113,606	90,459	99,807	78,879
		<u>247,011</u>	<u>223,864</u>	<u>233,212</u>	<u>212,284</u>

The accompanying notes are an integral part of these balance sheets.

	Note	Group		Bank	
		1995	1994	1995	1994
		RM'000	RM'000	RM'000	RM'000
TAKAFUL FUNDS					
Family Takaful Fund	19	73,337	52,078	—	—
General Takaful Fund	20	32,563	20,211	—	—
Group Family Takaful Fund	21	5,658	3,114	—	—
		111,558	75,403	—	—
MINORITY INTEREST					
		10,434	7,125	—	—
TOTAL LIABILITIES, SHAREHOLDERS'					
FUNDS AND TAKAFUL FUNDS		3,442,327	3,046,310	3,248,323	2,948,792
COMMITMENTS AND CONTINGENCIES	30	1,623,262	879,755	1,623,262	879,755

The accompanying notes are an integral part of these balance sheets.

Balance Sheets as at 30 June, 1997

		Group		Bank	
	Note	1997 RM'000	1996 RM'000	1997 RM'000	1996 RM'000
ASSETS					
Cash and balances with banks and agents		97,340	105,865	92,754	103,920
Deposits and placements with financial institutions	4	407,580	248,975	407,580	248,975
Dealing securities	5	818,174	415,040	766,547	382,339
Investment securities	6	378,375	604,096	171,763	434,124
Financing of customers	7	2,517,744	2,035,172	2,472,152	2,000,840
Bills receivable		22,951	9,249	22,951	9,249
Statutory deposits with Bank Negara Malaysia	8	444,981	388,280	444,981	388,280
Statutory deposits with Accountant General Malaysia	9	100	-	-	-
Fixed assets	10	77,133	54,326	33,907	26,302
Intangible assets	11	10,925	1,087	-	-
Other assets	12	78,376	55,831	19,363	16,321
Subsidiaries	13	-	-	8,168	(894)
TOTAL ASSETS		4,853,679	3,917,921	4,440,166	3,609,456
LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
LIABILITIES					
Deposits from customers	14	3,716,541	3,196,281	3,716,541	3,196,281
Deposits and placements of banks and other financial institutions	15	189,324	5,233	189,324	5,233
Bills payable		76,709	62,615	76,709	62,615
Other liabilities	16	190,598	193,452	75,333	88,220
Loan	17	300	500	-	-
Irredeemable Subordinated Mudharabah	18	100,000	-	100,000	-
		4,273,472	3,458,081	4,157,907	3,352,349
SHAREHOLDERS' FUNDS					
Share capital	19	133,405	133,405	133,405	133,405
Reserves	20	184,410	145,930	148,854	123,702
		317,815	279,335	282,259	257,107

The accompanying notes are an integral part of these balance sheets.

Balance Sheets as at 30 June, 1997 (Cont')

		Group		Bank	
	Note	1997 RM'000	1996 RM'000	1997 RM'000	1996 RM'000
TAKAFUL FUNDS					
Family Takaful Fund	21	168,475	114,401	-	-
General Takaful Fund	22	48,382	41,034	-	-
Group Family Takaful Fund	23	11,175	7,973	-	-
		228,032	163,408	-	-
MINORITY INTERESTS					
		34,360	17,097	-	-
TOTAL LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS					
		4,853,679	3,917,921	4,440,166	3,609,456
COMMITMENTS AND CONTINGENCIES					
	31	1,833,206	1,997,718	1,833,206	1,997,718

The accompanying notes are an integral part of these balance sheets.



	Note	Group 1998 RM'000	Group 1997 RM'000	Company 1998 RM'000
ASSETS				
Cash and balances with banks and agents		185,637	97,340	-
Deposits and placements with financial institutions	4	366,670	407,580	-
Dealing securities	5	363,057	245,491	-
Investment securities	6	810,063	951,058	-
Financing of customers	7	3,330,190	2,515,675	-
Bills receivable		19,667	22,951	-
Statutory deposit with Bank Negara Malaysia	8	311,197	444,981	-
Statutory deposit with Accountant General Malaysia	9	100	100	-
Fixed assets	10	171,392	77,133	-
Intangible assets	11	17,688	10,925	-
Other assets	12	112,832	80,445	-
Subsidiaries	13	-	-	1,175,229
TOTAL ASSETS		5,688,493	4,853,679	1,175,229

LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS

LIABILITIES

Deposits from customers	14	3,495,290	3,716,541	-
Deposits and placements of banks and other financial institutions	15	101,793	189,324	-
Bills payable		38,836	76,709	-
Other liabilities	16	276,719	190,598	5,676
Loan	17	208,300	300	-
Irredeemable Subordinated Mudharabah	18	-	100,000	-
		4,120,938	4,273,472	5,676

Balance Sheets – 30 June, 1998

	Note	Group 1998 RM'000	Group 1997 RM'000	Company 1998 RM'000
SHAREHOLDERS' FUNDS				
Share capital	19	560,301	133,405	560,301
Reserves	20	731,639	184,410	609,252
		1,291,940	317,815	1,169,553
TAKAFUL FUNDS				
Family Takaful Fund	21	202,837	168,475	-
General Takaful Fund	22	29,505	48,382	-
Group Family Takaful Fund	23	13,517	11,175	-
General Retakaful Fund	24	9	-	-
ASEAN Takaful Group Retakaful Pool	25	333	-	-
Family Retakaful Fund	26	9	-	-
		246,210	228,032	-
MINORITY INTERESTS		29,405	34,360	-
TOTAL LIABILITIES, SHAREHOLDERS' FUNDS AND TAKAFUL FUNDS		5,688,493	4,853,679	1,175,229
COMMITMENTS AND CONTINGENCIES	34	2,250,818	1,833,206	-

The accompanying notes are an integral part of these balance sheets.

Profit And Loss Account For The Year Ended 30th June, 1985

	<u>Note</u>	The Bank	The Group
		<u>1985</u> \$	<u>1984</u> \$
Profit/(loss) for the year		4,374,925	(1,286,821)
After charging/(crediting):			
Directors' fees		37,000	36,000
Directors' other emoluments		148,000	140,000
Syariah Supervisory Council			
Members' fees		35,200	35,200
Depreciation		234,286	399,196
Amortisation of intangible assets		364,714	217,132
Auditors' remuneration:			
Annual audit		30,700	30,000
Six months audit		23,000	—
Office rental		1,378,129	1,084,125
Lease rental		1,192,780	—
(Profit)/loss on disposal of fixed assets		(183,458)	547
Zakat		(414,816)	(483,547)
Taxation	10\	(1,400,000)	—
		2,560,109	(1,770,368)
Transfer to reserve fund		(641,000)	—
		1,919,109	(1,770,368)
Accumulated loss brought forward		(1,770,368)	—
Retained profit/(accumulated losses) carried forward		148,741	(1,770,368)
		(313,424)	



Profit And Loss Account

Year Ended 30th June 1987

	Note	Group		Bank	
		1987	1986	1987	1986
		\$	\$	\$	\$
Operating revenue	15	62,677,861	49,357,800	62,565,431	50,135,338
Profit before zakat and taxation	16	3,979,870	2,361,963	4,523,663	3,661,958
Zakat	1 (o)	(382,559)	(400,944)	(380,945)	(376,668)
Taxation	17	(3,200,000)	(1,100,000)	(3,200,000)	(1,100,000)
Profit after zakat and taxation before minority interest and extraordinary item		397,311	861,019	942,718	2,185,290
Minority interest		578	282,460	—	—
Profit after zakat, taxation and minority interest but before extraordinary item		397,889	1,143,479	942,718	2,185,290
Extraordinary item	18	(1,211,250)	—	—	—
(Loss)/profit after zakat, taxation, minority interest and extraordinary item		(813,361)	1,143,479	942,718	2,185,290
Transfer to reserve fund	11	(450,000)	(800,000)	(450,000)	(800,000)
(Loss)/profit after zakat, taxation, minority interest, extraordinary item and transfer to reserve fund		(1,263,361)	343,479	492,718	1,385,290
Retained profits/(accumulated losses) brought forward		30,055	(313,424)	1,534,031	148,741
(Accumulated losses)/retained profits carried forward		(1,233,306)	30,055	2,026,749	1,534,031

The notes on pages 50 to 57 form an integral part of these accounts.
Auditors' report on page 45.

PROFIT AND LOSS ACCOUNT YEAR ENDED 30TH JUNE 1989

	Note	Group		Bank	
		1989	1988	1989	1988
		\$'000	\$'000	\$'000	\$'000
Income	16	49,491	39,236	43,412	36,634
Expenditure	17	37,851	32,778	33,441	30,447
Profit before zakat and taxation		11,640	6,458	9,971	6,187
Zakat		(477)	(365)	(467)	(358)
Taxation	18	(6,214)	(3,725)	(4,320)	(2,858)
Profit after zakat and taxation but before minority interest		4,949	2,368	5,184	2,971
Minority interest		(428)	(170)	-	-
Profit after zakat, taxation and minority interest		4,521	2,198	5,184	2,971
Transfer to reserve fund	12	(2,592)	(1,490)	(2,592)	(1,490)
Proposed dividend of 3% (1988 : 2%)		1,929	708	2,592	1,481
less 35% tax		(1,558)	(1,039)	(1,558)	(1,039)
(Accumulated losses)/retained profits brought forward		371	(331)	1,034	442
		(1,564)	(1,233)	2,469	2,027
(Accumulated losses)/retained profits carried forward	12	(1,193)	(1,564)	3,503	2,469
Earnings per share	22	6.3 cent	3.2 cent		

The notes on pages 48 to 59 form an integral part of these accounts. Auditors' report on page 44.



**PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 30TH JUNE 1991**

	Note	Group		Bank	
		1991 \$'000	1990 \$'000	1991 \$'000	1990 \$'000
Income	17	62,177	55,834	48,200	46,648
Expenditure	18	(44,340)	(40,112)	(34,100)	(33,253)
Profit before zakat and taxation		17,837	15,722	14,100	13,395
Zakat		(784)	(523)	(663)	(449)
Taxation	19	(6,961)	(7,935)	(5,060)	(6,050)
Profit after zakat and taxation but before minority interest		10,092	7,264	8,377	6,896
Minority interest		(794)	(401)	-	-
Profit after zakat, taxation and minority interest but before extraordinary item		9,298	6,863	8,377	6,896
Extraordinary item	20	-	-	(1,000)	(2,000)
Profit after extraordinary item		9,298	6,863	7,377	4,896
Transfer to reserve fund	13	(3,688)	(2,448)	(3,688)	(2,448)
		5,610	4,415	3,689	2,448
Proposed dividend of 5% (1990 : 4%) less 35% tax		(2,674)	(2,082)	(2,674)	(2,082)
Retained profit/(accumulated losses) brought forward		2,936	2,333	1,015	366
		1,140	(1,193)	3,869	3,503
Retained profit carried forward	13	4,076	1,140	4,884	3,869
Earnings per share	24	11.5 sen	8.6 sen		

The accompanying notes are an integral part of this account.

PROFIT AND LOSS ACCOUNTS FOR THE YEAR ENDED 30 JUNE 1993

	Note	Group		Bank	
		1993 RM '000	1992 RM '000	1993 RM '000	1992 RM '000
Income	18	84,287	63,386	71,141	55,747
Expenditure	19	(48,628)	(42,683)	(44,290)	(39,697)
Profit before zakat and taxation		35,659	20,703	26,851	16,050
Zakat		(916)	(829)	(662)	(662)
Taxation	20	(12,259)	(7,896)	(8,664)	(6,243)
Profit after zakat and taxation but before minority interest		22,484	11,978	17,525	9,145
Minority interest		(549)	(628)	-	-
Profit after zakat, taxation and minority interest		21,935	11,350	17,525	9,145
Transfer to reserve fund	14	(8,763)	(4,573)	(8,763)	(4,573)
		13,172	6,777	8,762	4,572
Proposed dividend of 8 % (1992: 6 %) less 34% tax		(7,044)	(5,203)	(7,044)	(5,203)
		6,128	1,574	1,718	(631)
Retained profits brought forward		5,650	4,076	4,253	4,884
Retained profits carried forward	14	11,778	5,650	5,971	4,253
Earnings per share	24	16.4 sen	10.4 sen		

The accompanying notes are an integral part of these accounts.

P

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 30 JUNE, 1995

	Note	Group		Bank	
		1995 RM'000	1994 RM'000	1995 RM'000	1994 RM'000
Income	22	136,844	108,151	111,636	93,596
Expenditure	23	(77,681)	(65,727)	(69,141)	(61,601)
Profit before zakat and taxation		59,163	42,424	42,495	31,995
Zakat		(1,160)	(956)	(662)	(662)
Taxation	24	(22,926)	(10,909)	(15,500)	(7,200)
Profit after zakat and taxation but before minority interest		35,077	30,559	26,333	24,133
Minority interest		(340)	(653)	-	-
Profit after zakat, taxation and minority interest		34,737	29,906	26,333	24,133
Extraordinary item	25	(3,185)	-	3000	-
		31,552	29,906	29,333	24,133
Transfer to reserve fund	18	(14,667)	(12,067)	(14,667)	(12,067)
		16,885	17,839	14,666	12,066
Proposed dividend of 9% (1994: 9%) less 30% (1994: 32%) tax		(8,405)	(8,164)	(8,405)	(8,164)
		8,480	9,675	6,261	3,902
Retained profits brought forward		21,453	11,778	9,873	5,971
Retained profits carried forward	18	29,933	21,453	16,134	9,873
Earnings per share	29	26.0 sen	22.4 sen		

The accompanying notes are an integral part of these accounts.

Profit and Loss Accounts for The Year Ended 30 June, 1997

	Note	Group		Bank	
		1997 RM'000	1996 RM'000	1997 RM'000	1996 RM'000
Income	24	179,359	154,087	138,131	120,924
Expenditure	25	(112,384)	(97,252)	(90,780)	(83,233)
Profit before zakat and taxation		66,975	56,835	47,351	37,691
Zakat		(1,791)	(1,080)	(894)	(662)
Taxation	26	(20,410)	(22,483)	(12,900)	(16,521)
Profit after zakat and taxation but before minority interests		44,774	33,272	33,557	20,508
Minority interests		(4,474)	(1,968)	-	-
Profit after zakat, taxation and minority interests		40,300	31,304	33,557	20,508
Extraordinary item		-	10,447	-	11,792
		40,300	41,751	33,557	32,300
Capitalisation for bonus issue		-	(9,020)	-	-
Transfer to reserve fund	20	(8,575)	(16,356)	(8,400)	(16,150)
		31,725	16,375	25,157	16,150
Proposed dividend of 9% (1996 : 9%) less 30% tax		(8,405)	(8,405)	(8,405)	(8,405)
		23,320	7,970	16,752	7,745
Retained profits brought forward		37,903	29,933	23,879	16,134
		61,223	37,903	40,631	23,879
Accretion arising from issue of shares by a subsidiary		6,585	-	-	-
Retained profits carried forward	20	67,808	37,903	40,631	23,879
Earnings per share	30	30.2 sen	23.5 sen		

The accompanying notes are an integral part of these accounts.

Profit And Loss Accounts For The Year Ended 30 June, 1998



		Group		Company
				20.3.97
				to
	Note	1998	1997	30.6.98
		RM'000	RM'000	RM'000
Income	27	252,447	179,359	30,648
Expenditure	28	(229,102)	(112,384)	(32)
Profit before zakat and taxation		23,345	66,975	30,616
Zakat		(1,611)	(1,791)	(199)
Taxation	29	(17,466)	(20,410)	(5,470)
Profit after zakat and taxation but before minority interests		4,268	44,774	24,947
Minority interests		4,757	(4,474)	-
Profit after zakat, taxation and minority interests		9,025	40,300	24,947
Transfer to reserve fund	20	(509)	(8,575)	-
		8,516	31,725	24,947
Retained profits brought forward		67,808	37,903	-
		76,324	69,628	24,947
Interim dividend of 2.25% (1997: 9%) less 30% taxation		(8,825)	(8,405)	(8,825)
		67,499	61,223	16,122
Accretion arising from issue of shares by subsidiaries		299	6,585	-
Retained profits carried forward	20	67,798	67,808	16,122
Earnings per share	33	2.0 sen	21.6 sen	

The accompanying notes are an integral part of these accounts.